



Meeting Minutes

NSCC

Board of Trustees

Tuesday, March 18, 2025, 5:00pm - 7:00pm

Lynn Campus, Lynn Community Board Room, LS 328

In Person Attendees- Vice Chair Maria Vega, Trustee Francesca Purcell, President William Heineman, VP Jan Forsstrom, AVP Loyce Brown, Dean Jason Marsala, Provost Chris Bednar, AVP Jamie Wicks, Interim Assistant Provost Kristine Goodwin, Registrar Alex Wolniak, Executive Director of IR Melissa Christensen, Staff Associate Josiah Bourgeois, Board Liaison Jill Palermo

Remote Attendees- Trustee Barbara Heinemann, Trustee Andrea Gayle-Bennett, Trustee Michael Pollack, Trustee Christine Danjou, Student Trustee Gianna Lang, Assistant Student Trustee Rick Ostrovskii, Executive Director of IR Melissa Christensen, MCCC Chapter President Torrey Dukes, Chair J.D. LaRock

Not in Attendance- Trustee Richard Yagjian, Trustee AnhDao Tran-Moseman, Trustee Rosario Uniera-Minaya

■ **1. Call to Order (5:00 PM)**

The meeting was called to order at 5:00 PM.

■ **2. Introduction of New Members (5:05 PM)**

New members of the North Shore Community were introduced.

■ **3. Public Comments (5:10 PM)**

No public comments were recorded.

■ **4. Student Trustee Report (5:20 PM)**

Student Trustee Gianna introduced the new Student Trustee Assistant, Rick Ostovskii, who specializes in database management. A written report addressing food insecurity and other student concerns will be provided next month.

■ **5. Education Report: Academic Outcomes and Institutional Research Update (5:30 PM)**

Provost Bednar and IR Executive Director Christensen presented updates on academic outcomes and equity initiatives.

- **Enrollment Trends (Fall 2020 – Fall 2024):** Overall enrollment increased by 26.5%.

- **Early College vs. Matriculated Students:**
 - Early College students consistently have the highest GPAs.
 - Matriculated students have the lowest but most stable GPAs.
- **Student Success Rates (C or better):**
 - Hispanic or Latino: 66.9%
 - Black or African American: 67.9%
 - White: 78.1%
 - Overall: 73.1%
- **Strategies to Combat Equity Gaps:**
 - Accelerated Degree Completion for multilingual students.
 - Academic testing available in over 50 languages.
 - Dual Language classes for Early College and general students.
 - Enrollment in Dual Language classes increased from 51 (Fall 2022) to 241 (Fall 2024).
 - Early intervention tools (Navigate, Zogotech, AI) are improving completion rates.

■ **6. Chair's Report (5:55 PM)**

- **Approval of Meeting Minutes (February 18, 2025):**
 - Vice Chair Vega asked for corrections or edits. Hearing none, a motion was made:
 - *Motion 25:17 to approve the minutes of 2/18/25*
 - **Moved:** Trustee Heinemann | **Seconded:** Trustee Purcell
 - **Motion Passed**
- **Nomination for Board Chair:**
 - President Heineman informed the Board of Vice Chair Vega's interest in serving as Chair.
 - Vice Chair Vega expressed her enthusiasm for the role and appreciation for the Board's support.
 - *Motion 25:18 to approve the nomination of Vice Chair Vega as Board Chair*
 - **Moved:** Trustee Gayle-Bennett | **Seconded:** Trustee Purcell
 - **Motion Passed Unanimously**

■ **7. President's Report (6:10 PM)**

- **Facilities Master Plan Update:**
 - President Heineman introduced Assistant Vice President Wicks and Registrar Wolniak to present updates.
 - Jamie provided a summary of the 2016 Facilities Master Plan and progress on key objectives.
 - Completed and ongoing projects, as well as deferred maintenance, were reviewed.
 - **Current Trends & Planning:**
 1. Increased in-person class offerings.
 2. Optimizing scheduling and space allocation.
 3. Assessing transit options between campuses.
 4. Student, faculty, and staff surveys have been conducted.
 5. A listening session for the Board and the Foundation will be scheduled.
 - **Funding & Readiness:**
 1. VP Forsstrom emphasized that finalizing the Master Plan positions NSCC for future state funding.

2. Trustee Heinemann inquired about transit options. VP Forsstrom reviewed current services, and President Heineman noted transportation needs will be assessed holistically.
 3. Trustee Lang highlighted student demand for in-person classes and challenges with online credit transfers from private institutions.
- **Impact of Federal Actions on NSCC:**
 - President Heineman outlined three key federal policy concerns:
 1. **Immigration Enforcement Policy:** Schools are no longer designated as "safe spaces." Staff training has been provided on best practices when dealing with federal agencies.
 2. **Diversity, Equity, and Inclusion (DEI):** NSCC continues its commitment to inclusive practices, with no immediate legal concerns.
 3. **Funding:** A lean state budget could impact NSCC. A task force is monitoring changes, and updates from national and state organizations (AACC, ACCT, MACC) are being reviewed.
 - **Earmark Funding:** Chair LaRock inquired about earmark funds. President Heineman confirmed that NSCC expects to receive funding from the previous year's budget.
 - **Boardpaq Migration to Diligent Community:**
 - The Board's software platform has transitioned from Boardpaq to Diligent Community.
 - Data migration is complete, and Board Liaison Jill Palermo will distribute access instructions once setup is finalized.

■ **8. Other Business (6:55 PM)**

- President Heineman reminded Trustees to submit their availability for the Summer Board Retreat.

■ **9. Adjournment (7:00 PM)**

Vice Chair Vega adjourned the meeting at 6:30 PM.